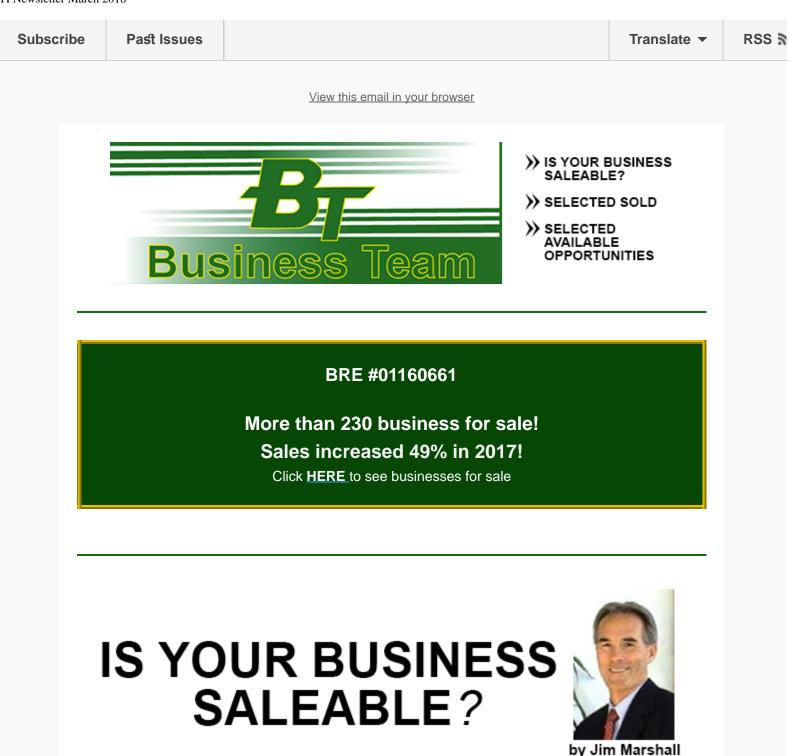
BTI Newsletter March 2018



So, you have a nicely profitable small business that has provided a good income for you and your family over the years and as you approach retirement, you are thinking of selling your business – but is your business really saleable?

BTI Group

There are three key questions you should ask yourself to determine if your business is saleable: 1) could a buyer step into your shoes and replace you and what you do in the business as a new owner? 2) Does your business provide a "living wage" in the area

where your business is located? 3) Is your business financeable?

We find that many very successful and profitable small businesses are highly dependent on the skills and contributions of the business owner and in many of these situations the business owner has unique skills, licensure and relationships with key customers and essentially is the "rain maker" for the business. Further, in most of these situations the business owner has not developed an employee or staff that can do what the owner does in the business. Replacing such a business owner is extremely difficult, if not impossible. A potential buyer for such a business is faced with the requirement to "retain" the seller as an employee or a consultant for an extended transition period at a high cost, significantly decreasing the income from the business available to the new owner.

A common situation we encounter with small businesses is that they do not generate a Seller's Discretionary Earnings (SDE) sufficient to provide a "living wage" for a full time working owner. A good reality check is, "How does the business SDE compare to what an employee would get paid working for a company doing the same job as the owner?" For example, if a salesperson is earning \$150,000 a year, buying a business making the same amount but with perhaps more risk and stress may not be compelling. (Ian MacLachlan, BTI Group)

Such businesses are often secondary sources of income for their owners, a business operated by a spouse to supplement the income of the primary wage earner in the household and in some cases, a "hobby" or a "passion" of the business owner. Finding a buyer for such a business is an equal challenge as the new owner may be seeking a business that can provide an income to support a family, hence the issue of a "living wage". A business in the San Francisco Bay Area, for example, would need to generate a Seller's SDE in excess of \$100,000 based on the median family income of the region.

The third common issue we find with small businesses is a lack of good financial information to demonstrate the performance of the business. Most buyers of small businesses require financing in order to consummate the purchase. The Small Business Administration (SBA) provides financing support (up to 5M) buyers of small businesses; however the SBA has some key requirements. In general, the SBA requires a business to have at least the most recent three years of filed tax returns as well as a current year-to date Income Statement. In addition, the SBA requires a business buyer to have a lease that provides the buyer with the ability to operate the business for at least the length of the SBA loan which is typically 10 years. This requires a 5 year lease with a 5 year option or some combination of initial term and options providing up to 10 years of occupancy. We encounter many businesses that do not have up to date tax return filings and that do not produce monthly, quarterly or even annual financial statements.

Increasingly in the San Francisco Bay Area, we are encountering Landlords that are unwilling to extend existing leases or write new leases for business buyers at comparable terms to the existing business owner's lease terms, thereby making the operation of the business impossible in the present location or significantly impacting the business model due to steep rent increases.

Faced with these three key challenges, as a business owner you would benefit from an analysis of your business by a knowledgeable and competent Business Broker who could help you identify the key issues with your particular business and provide recommendations on actions and strategies you could pursue to prepare your business for sale to address the three key issues highlighted above.

About Jim Marshall

Phone: <u>925-382-3971</u> Email: jmarshall@business-team.com

Background/Experience:

Jim Marshall is an experienced business leader with core competencies in company formation and leadership, business turnarounds, mergers and acquisitions, primarily in high-technology product development and manufacturing industries. Following a successful career of more than 36 years in the microelectronics and semiconductor equipment industry, Mr. Marshall purchased and operated a durable medical equipment business which he sold in 2012. Jim joined Business Team in the Pleasant Hill office in January 2013. As a small business owner, Mr. Marshall has direct hands-on experience in the acquisition, management and sale of a business encompassing both asset purchase and stock sale transactions. At Business Team, Mr. Marshall has leveraged his extensive business background and experience in mergers and acquisitions to assist both buyers and sellers in the purchase and sale of businesses.

Professional Affiliations:

California DRE Real Estate Sales License, California DBW Yacht & Ship Sales License

BTI Newsletter March 2018





Recently Sold

Contact us for details

Industry	Sale Price	Industry	Sale Price
Online Retailer	\$8,000,000	Vitamin & Nutrition Store	\$405,000
Building Maintenance	\$2,350,000	Flooring Sales & Installation	\$380,000
Collection Agency	\$2,250,000	Florist	\$325,000
Metal Products Manufacturing	\$2,250,000	Restaurant & Lounge	\$325,000
Sports Bar & Brewery	\$2,152,500	After School Education	\$325,000
Grocery Store with Deli	\$1,850,000	Computer Repair	\$325,000
Farm produce distribution	\$1,830,000	Dog Boarding & Daycare	\$325,000
E-Waste Recycling	\$1,539,718	Cabinets & Construction	\$320,000
Preschool	\$1,300,000	Restaurant & Bar	\$315,000
Preschool	\$1,140,000	Music School	\$315,000
Chinese Restaurant	\$1,136,000	Auto Service Franchise	\$295,000
Engineering & Consulting Service	\$900,000	Commercial Property	\$275,000
Glass & Window Sales, Service	\$860,000	Mortgage Loans	\$275,000
Staff Placement	\$800,000	Upscale Restaurant & Bar	\$270,000
Installers of custom glass	\$800,000	Copy, Print & Ship Center	\$246,500
Gas Stations	\$795,000	Auto Repair	\$245,000
Coin Laundry & Real Estate	\$630,000	Cocktail Lounge	\$235,000
Physical Therapy Practice	\$590,000	Hearing Aid Center	\$225,000
Limousine Service	\$575,000	Eddible Arrangments Franchise	\$225,000
Wholesaler of promotional product	\$523,541	Home Improvement	\$213,000
Oil change service	\$500,000	Coffee Shop with Deli	\$210,000
Steel Fabricators	\$500,000	Auto Center	\$201,600
Bakery & Café	\$490,000	E-Waste Recycling	\$200,000
Direct Mail Advertising	\$475,000	Neighborhood Bar	\$195,000
Real Estate Property Management	\$462,000	Italian Restaurant	\$180,000
Franchise Drug Testing Lab	\$450,000	Deli Café	\$175,000
Moving & Storage	\$450,000	Sports bar	\$173,000
Print company	\$450,000	Gently Used Designer Clothing	\$170,000

BTI Newsletter March 2018

Environmental Testing	\$440,000	Restaurant	\$150,000
Beaty Salon & Spa	\$150,000	Care Home	\$150,000
Print company	\$450,000	Cabinet & Door Hardware	\$140,000
Plant Maintenance	\$140,000	Motorcycle Dealership	\$140,000
Paint Store	\$140,000	Mexican Restaurant	\$130,000
Café	\$129,000	Restaurant	\$125,000
Pet Resort	\$120,000	Bakery	\$120,000
Home Cleaning Service	\$120,000	Breakfast Restaurant	\$119,000
Fast Food Restaurant	\$110,500	Mail Box Rentals & Shipping Service	\$110,000
Café	\$105,000	Gently Used Designer Clothing	\$99,000
Café	\$99,000	Italian Deli	\$95,000
Hydraulic Service	\$90,000	Franchise Fast Food	\$90,000
Bar	\$89,000	Bakery	\$85,000
Franchise Fast Food	\$85,000	Commercial/Residential Lot	\$84,000
Commercial Printing	\$80,000	Retail Bakery	\$75,000
Franchise Fast Food	\$75,000	Bar & Lounge	\$75,000
Jazz & Blue's Club	\$65,000	Sushi Restaurant	\$63,000
Bar	\$89,000	Bakery	\$85,000
Pizza Restaurant	\$51,000	Relocation Service	\$50,000
Bakery	\$50,000	Laundromat	\$35,000
Florist	\$27,000	Retail Market & Restaurant	\$410,000

For more selected opportunities, click here

Selected Available Opportunities

230 Businesses Available



MARBLE & TILE WHOLESALE / **RETAIL**

Listing #:8481 Category:Wholesale & Distribution Location:Central Coast Gross Sales: Adjusted \$2,654,591

Earnings: \$623,821

Asking Price: \$1,650,000





Very Exclusive **Construction Supplier**

Gross Sales: Adjusted \$2,652,948 **Earnings:** \$602,574

Asking Price: \$1,400,000 Details

Listing #:SF9956 Category: Building and Construction Location: East Bay



Growing Pawn Gross Sales: Adjusted Asking \$4,390,766 Earnings: Price: Details **Business** \$467,000 \$2,000,000 \$1.80MM Inv. Included! Listing #:7882 Category: Miscellaneous Location:San Francisco Adjusted Gross Sales: Asking \$437K SDE - SBA Ŀ \$1,391,808 Earnings: Price: Details **Approved Real** \$437,482 \$1,395,000 Prop. Available Listing #:PH3911 Category: Publishing, Printing and Graphic Arts Location: East Bay **Gross Sales:** Adjusted Asking Profitable \$1,304,489 Earnings: Price: Details **Distributor of** \$1,000,000 \$436,920 Industrial **Equipment** Listing #:SF1043 Category:Wholesale & Distribution Location:North Bay Gross Sales: Adjusted Asking **Retail Tires &**

\$2,728,569

Earnings:

\$415,139

Price:

\$1,250,000

Details

Listing #:8570

Service

Category: Tire Stores Location:Sacramento



E-commerce retail boutiqueincreasing cash flow!

Gross Sales: Adjusted \$3,635,825 Earnings: \$1,165,040 Asking Price: \$3,800,000 Details

Listing #:8541 Category: Clothing Location:Northern California



Plumbing Contractor \$990K SDE 2017

Gross Sales: Adjusted Asking \$6,206,939 Earnings: Price: \$990,861 \$3,150,000



Listing #:8396 Category: Building and Construction Location:South Bay



On-Site Dental Services Provider \$1M in SDE

Gross Sales: Adjusted \$1,949,685 Earnings: \$988,248

Asking Price: \$4,400,000



Listing #:SF1058 Category: Personal Location: East Bay



Non-Emergency <u>Medical</u> **Transportation**

Gross Sales: Adjusted \$2,095,039 **Earnings:** \$714,624

Asking Price: \$2,200,000



Listing #:8514 Category: Business (or Biz to Biz) Location: East Bay



Specialty Food Importer

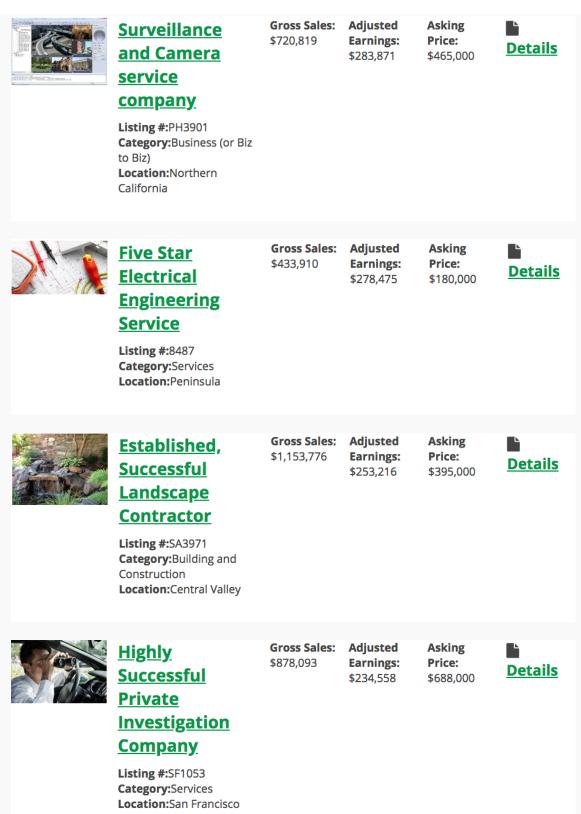
Listing #:PH3923 Category:Wholesale & Distribution Location:Northern California

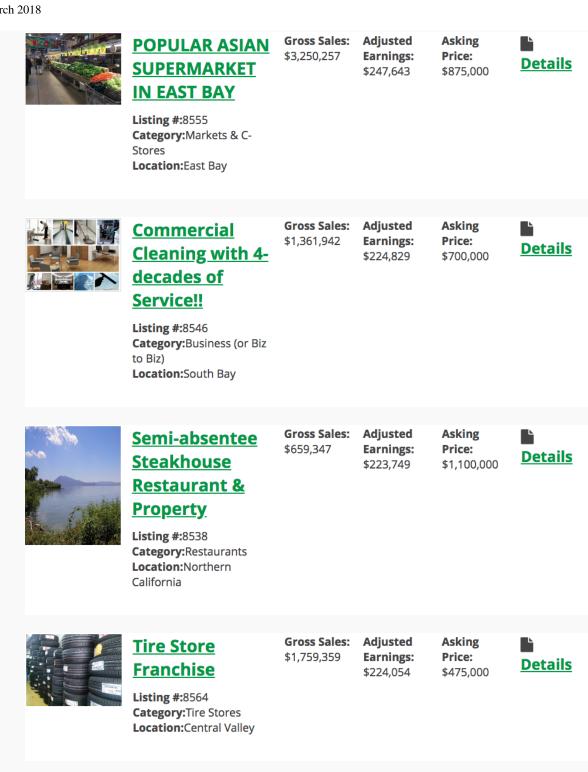
Gross Sales: Adjusted \$626,359 Earnings: \$330,483

Asking Price: \$800,000

Details

2018					
	TIRE STORE FRANCHISE Listing #:8532 Category:Tire Stores Location:Sacramento	Gross Sales: \$2,365,589	Adjusted Earnings: \$371,273	Asking Price: \$625,000	Details
	Nationally Recognized Piano Dealer - \$350k SDE Listing #:SF1086 Category:Arts, Entertainment & Recreation Location:East Bay	Gross Sales: \$1,205,852	Adjusted Earnings: \$355,487	Asking Price: \$1,588,000	Details
	Subscription I.T. Service Listing #:SF1062 Category:Internet, Software & Technology Location:Northern California	Gross Sales: \$942,332	Adjusted Earnings: \$318,476	Asking Price: \$999,999	Details
	Painting Service Business in NorCal Listing #:SF1088 Category:Professional Location:Northern California	Gross Sales: \$890,268	Adjusted Earnings: \$292,505	Asking Price: \$700,000	Details
	TIRE STORE FRANCHISE Listing #:8521 Category:Tire Stores Location:North Bay	Gross Sales: \$2,114,157	Adjusted Earnings: \$303,397	Asking Price: \$629,000	L Details







Very Profitable Interpretation Service <u>Company</u>

\$1,249,278

Gross Sales: Adjusted **Earnings:** \$229,957

Asking Price: \$1,800,000

Details

Listing #:SF1029 Category: Professional Location:North Bay

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Marion Gloege, Editor

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